





## Evidence Plus: Voice, Choice and the Results that Matter Most

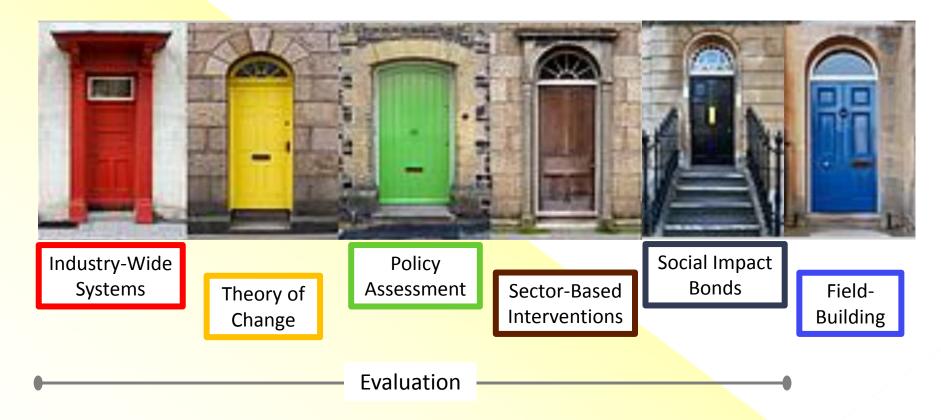
**Edward Jackson** 

Panel on Approaches to Measuring and Evaluating Impact: Evaluation Experts' Perspectives, SoCap 2016, San Francisco, September 15, 2016

### **Timeline**

|                         | 2011 - 2012   | 2013  | 2014  | 2015   | 2016  |
|-------------------------|---|---|---|--|---|
| Grant 1<br>- Evaluation | <ul> <li>100 interviews Evaluation<br/>in 11 countries report</li> <li>Document Industry scan</li> <li>Board response</li> <li>Case studies Presentations</li> <li>Portfolio Professional<br/>analysis articles</li> <li>Participant observation</li> </ul> |   | <ul> <li>Presentations</li> <li>Networking</li> </ul> | <ul> <li>Pilot course in<br/>South Africa</li> <li>Curriculum<br/>consolidation<br/>a) Field-buildi<br/>b) Evaluation</li> </ul> | <ul> <li>Pilot course in<br/>Ghana</li> <li>Finalization of<br/>course syllabus</li> <li>ng • Certification<br/>negotiations</li> </ul> |
|                         | Grant 2<br>for Ell Course<br>in Africa  | <ul> <li>Curriculum<br/>development<br/>for EII course<br/>in Africa</li> <li>Partner liaison<br/>and planning</li> </ul> | Partner liaisor                                       | <ul> <li>Contribution to<br/>RF papers</li> <li>Social media</li> <li>Presentations</li> <li>Networking</li> </ul>               | <ul> <li>Network<br/>planning by<br/>larger number<br/>of partners</li> <li>Three-year<br/>work plan</li> <li>Presentations</li> </ul>  |

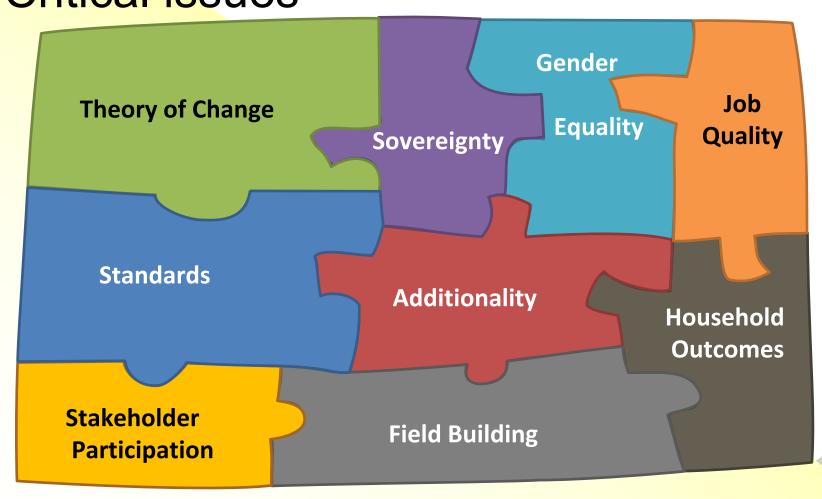
## Six Doorways for Evaluators into Impact Investing



## Sites of activity on evaluation and impact measurement for impact investing



### Evaluating impact investing in Africa Critical issues



## **Course Modules**

E.T. JACKSON & ASSOCIATES LTD.







| Module 1:  | Introduction               |
|------------|----------------------------|
| Module 2:  | Impact Investing in Africa |
| Module 3:  | Institutional Investors    |
| Module 4:  | Impact Enterprises         |
| Module 5:  | Fund Assessment            |
| Module 6:  | Ecosystem Development      |
| Module 7:  | Evaluation Approaches      |
| Module 8:  | Methods and Tools          |
| Module 9:  | Theory of Change           |
| Module 10: | Gender Equality            |
| Module 11: | Standards                  |
| Module 12: | Additionality              |
| Module 13: | Development Bonds          |
| Module 14: | Negative Outcomes          |
| Module 15: | Impact Evaluation          |
| Module 16: | Job Quality                |
| Module 17: | Mission Preservation       |
| Module 18: | Conflict and Emergencies   |
| Module 19: | Household Impacts          |
| Module 20: | Evaluation Costs           |
| Module 21: | Global Goals               |



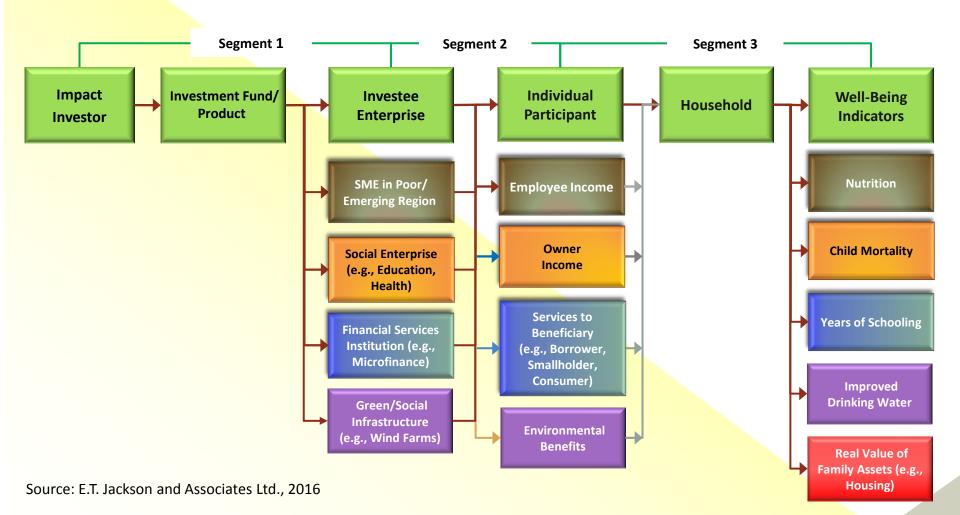
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## **Impact Investing Results Chain**



## **Types of Additionality**

| Types of<br>additionality | Examples  |
|---------------------------|---|
| Financial                 | Offering better terms, longer maturities, countercyclical finance, lower price, subordination, holding riskier portfolios, providing smart subsidies, guarantees and other to enhance returns and reduce risks.                   |
| Aggregation               | Supporting projects at regional or global level for aggregation of opportunities, diversification of risk and cross boundary sharing of experience.   |
| Signalling                | Providing a stamp of approval, providing credibility, attracting other investors, acting as honest broker.  |
| Knowledge                 | Strengthening the quality of the investment model and technology; sharing knowledge building the capacity of local partners, facilitate technology transfer, publicly share experiences and learning (beyond project boundaries). |
| Demonstration             | Support innovative pacesetter to de-risk new business models; attracting capital in lower income, fragile countries and frontier markets that are not (yet) able to attract significant level of commercial capital.              |
| Poverty                   | Influencing design to reach lower income market segments; reduce inequalities, improve local participation, generate employment of the Bottom of the Pyramid (BoP).   |
| Standards                 | Promoting high environmental, social and governance standards in investee companies, financial institutions, funds and at industry level.   |
| Market building           | Strengthening policy environment, build eco-systems and support market infrastructure, generate market data and support industry research.  |

# Setting standards for evaluating impact investing

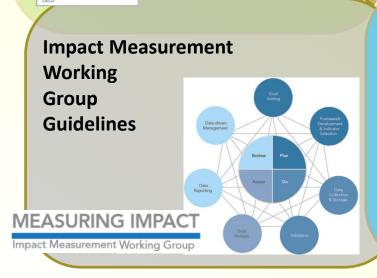
## Quality Standards for Development Evaluation S FOR BETTER LIVES Relevance Mitigated Standards for Effectiveness

- Efficiency
- Sustainability

#### Impact Reporting and Investment Standards

- Industry metrics
- Standardized terms





### Environment and Social Performance

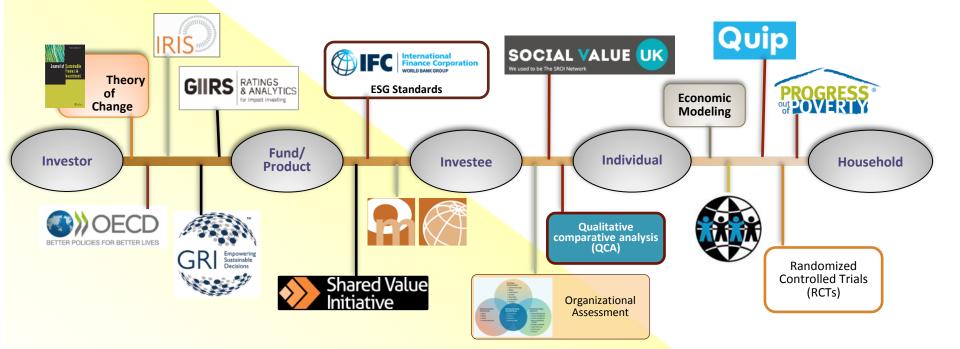
#### Standards

- Environmental and social risks
- Labour and working conditions
- Resource efficiency
- Community health, safety
- Fair land acquisition
- Biodiversity conservation
- Rights of indigenous peoples
- Cultural heritage





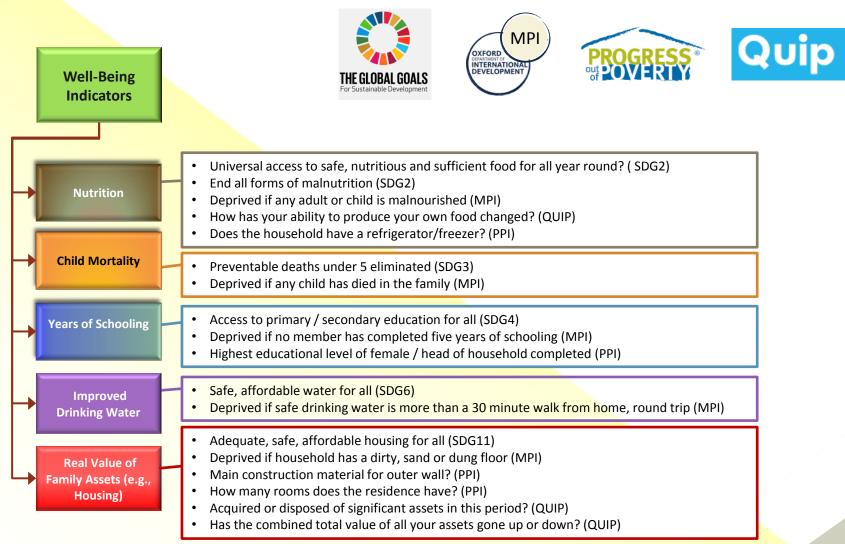
## Menu of Methods



## Amplifying Voice, Expanding Choice

- Blending participatory methods with (e.g. citizen report cards, community score cards) with expert techniques
- Engaging representatives of poor communities in the governance and management structures of evaluations
- Ensuring gender-sensitive practices and genderdisaggregated data
- Mobilizing technology (e.g. crowdsourcing, micro-narratives, SMS, social media)

## **Household Indicators**



## Impact Investing in the Sustainable Development Goals

| Sustainable Development<br>Goals             | Outcomes Targeted  |    | Examples of Vehicles   |    | Opportunities for<br>Growth  |
|--|--|----|--|----|--|
| • N<br>• A                                   | ood security ensured<br>Aalnutrition ended<br>frican House productivity and incomes<br>oubled  | _  | <ul> <li>African Agriculture Capital Fund</li> <li>Grassroots Business Fund</li> <li>Root Capital</li> <li>AgDevCo</li> </ul>  |    | <ul> <li>Scaling</li> <li>Replication</li> <li>Institutional capital</li> <li>HNW capital~~</li> </ul> |
| -///• • P                                    | Aaternal mortality reduced<br>reventable under 5 deaths eliminated<br>pidemics (AIDS, malaria) ended   |    | <ul> <li>Global Health Investment Fund</li> <li>African Health Fund</li> <li>Essential Capital Consortium Fund</li> </ul>  | }_ | <ul> <li>Scaling</li> <li>Replication</li> <li>Institutional capital</li> <li>HNW capital</li> </ul>   |
| 4 UQUALITY<br>EDUCATION<br>• A<br>TY<br>• In | rimary/secondary education for all<br>ccess for all to affordable<br>VET/VocEd/university<br>ncreased number of youth with employable<br>kills | _  | <ul> <li>Omidyar Network involved in Bridge<br/>International Academy</li> <li>Blue Orchard RXEFA</li> </ul>   |    | <ul><li>Scaling</li><li>Replication</li><li>HNW capital</li></ul>                                      |
| G • G  | iender discrimination ended<br>iender violence eliminated<br>Iarmful practices (e.g. FGM) ended  | -  | <ul> <li>Root Capital Portfolio Analysis</li> <li>Women's loan funds</li> </ul>  | -  | <ul><li>Replication</li><li>HNW capital</li></ul>  |
| AND SANITATION     A                         | afe, affordable water for all<br>dequate hygiene, sanitation for all<br>Vater quality improved   | }_ | Private Infrastructure Development<br>Group  | }  | <ul> <li>Scaling</li> <li>Replication</li> <li>Institutional capital</li> <li>HNW capital</li> </ul>   |
| • SI   | ffordable, reliable energy for all<br>hare of renewable energy increased<br>nergy efficiency rate doubled                                      | }_ | <ul> <li>Danish Climate Investment Fund</li> <li>Green for Growth Fund (GGF)</li> <li>Althelia Climate Fund</li> </ul>   |    | <ul> <li>Scaling</li> <li>Replication</li> <li>Institutional capital</li> <li>HNW capital</li> </ul>   |
| • Fe   | ull employment, decent work for all<br>ormalization, growth of SMEs<br>outh un/under employment reduced  | ]- | <ul> <li>Business Partners Limited</li> <li>Aavishkaar</li> <li>Ghana Venture Capital Trust</li> <li>LeapFrog Investments</li> <li>Global Innovation Fund</li> </ul> |    | <ul> <li>Scaling</li> <li>Replication</li> <li>Institutional capital</li> <li>HNW capital</li> </ul>   |

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- Output: Note that we are a strengthen the voice and choice of the poor in the social impact assessment process?
- Output: Note that the series of evidence, closer alignment of funds with the Global Goals, and stronger eco-systems help move impact investing from \$100B in assets globally to \$500B?